

# DUMPS ARENA

## Certified Associate in Project Management (CAPM) Certification

PMI PMI-002

Version Demo

Total Demo Questions: 20

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## Topic Break Down

Topic	No. of Questions
Topic 1, Exam Set A	149
Topic 2, Exam Set B	150
Topic 3, Exam Set C	148
Topic 4, Exam Set D	149
Topic 5, Exam Set E	151
Total	747

**QUESTION NO: 1**

What is CI?

- A. Continuous improvement
- B. A sustained, gradual change
- C. Constancy of purpose and commitment to quality as part of its focus
- D. All of the above

**ANSWER: D**

**Explanation:**

:

D is the correct answer. Continuous Improvement : The plan-do-check-act is basis of quality improvement as defined by Edward and modified by Deming.

**QUESTION NO: 2**

Which of the following is not a part of the Earned Value calculations?

- A. Unknown Unknowns
- B. Project Budget
- C. Known Unknowns
- D. Amount of work completed

**ANSWER: A**

**Explanation:**

:

Unknown Unknowns is not part of the Earned Value calculations.

**QUESTION NO: 3**

Which of the following best describes the conflict resolution technique that involves

problem solving and fact finding missions in order to discuss a win-win resolution?

- A. Withdrawal
- B. Forcing
- C. Confrontation
- D. Smoothing

**ANSWER: C**

#### QUESTION NO: 4

A Change Control Board should be \_\_\_\_\_?

- A. flexible
- B. Include the project manager
- C. appropriate authority
- D. all of the above

**ANSWER: D**

**Explanation:**

:

CCB should have all the mentioned characteristics.

#### QUESTION NO: 5

Which of the following are NOT outputs of the Activity Duration Estimation process?

- A. Activity duration estimates
- B. Schedule baseline
- C. None of the choices are correct
- D. Updates to activity attribute

**ANSWER: B**

**QUESTION NO: 6**

Life cycle costing \_\_\_\_\_.

- A. Includes acquisition, operating, and disposal costs when evaluating various alternatives
- B. Includes only the cost of the development or acquisition of a product or service
- C. Does not take into consideration the effect of project decisions on the cost of using the resulting product
- D. Both B and c

**ANSWER: A**

**QUESTION NO: 7**

Which of the following could be an appropriate WBS code for a work package at the fourth level in a WBS where the top level code is 1.0?

- A. 1.4
- B. 1.1.1.1
- C. 1.2.3.4
- D. b and c

**ANSWER: D**

**QUESTION NO: 8**

Estimate At Completion (EAC) is a periodic evaluation of total:

- A. Forecasted project cost.
- B. Cost of the unfinished work.
- C. Resources projected at project complain
- D. Value of work performed to date.

**ANSWER: A**

**QUESTION NO: 9**

How many communication channels will be required in a project in which 5 individual are participating?

- A. 10
- B. 12
- C. 4
- D. 5

**ANSWER: A**

**Explanation:**

:

No of communication channels:  $n*(n-1)/2$  where  $n$  = individual. In this case  $5*(5-1)/2 = 10$

**QUESTION NO: 10**

The scope management provides:

- A. A basis for future decisions about the project.
- B. A baseline to accomplish verification measures.
- C. A baseline to evaluate potential scope changes.
- D. All of the above.

**ANSWER: D**

**QUESTION NO: 11**

When Identify Risks should be performed?

- A. During Concept Phase
- B. During Development Phase
- C. During Implementation Phase
- D. On a regular basis throughout the project

**ANSWER: D****Explanation:**

:

D is the correct answer. Identify Risks should be performed On a regular basis throughout the project

**QUESTION NO: 12**

Which of the following is needed to develop a detailed project cost estimate?

- A. Management plan
- B. Resource requirements
- C. Project character
- D. Cost Plan

**ANSWER: B****QUESTION NO: 13**

The overall intentions and direction of an organization with regard to quality as formally expressed by top management is a \_\_\_\_\_.

- A. Quality Plan
- B. Quality Statement
- C. Quality Policy
- D. TQM

**ANSWER: C****Explanation:**

:

C is the correct answer. Quality Policy : endorsed by senior management.

**QUESTION NO: 14**

A scope management plan describes \_\_\_\_\_.

- A. An assessment of the stability of the stakeholder environment
- B. A highly detailed approach to managing the work breakdown structure scope
- C. How the project scope will be managed and how scope changes will be integrated into the project
- D. The stakeholder's expectation on how changes will be identified and by what priority they will be addressed

**ANSWER: C**

**QUESTION NO: 15**

The project manager should be assigned \_\_\_\_\_ as an output from the Initiation process.

- A. Once a budget has been approved
- B. As early in the project as is feasible
- C. After the stakeholders have approved the assignment
- D. As soon as the project plan is ready to be executed

**ANSWER: B**

**QUESTION NO: 16**

When a risk should be avoided?

- A. The risk event has a low probability of occurrence and low impact.
- B. The risk event is unacceptable - generally one with a very high probability of occurrence and high impact.
- C. It can be transferred by purchasing insurance.
- D. A risk event can never be avoided.

**ANSWER: B**

**QUESTION NO: 17**

Management reserves are used to handle which type of risk?

- A. Unknown unknowns

- B. Known unknowns
- C. Business risks
- D. Pure risks

**ANSWER: A**

**QUESTION NO: 18**

A process that is not part of a Project Risk Management is:

- A. Identification
- B. Solicitation
- C. Quantification
- D. Response Development

**ANSWER: B**

**QUESTION NO: 19**

Communication between the project manager and the project team members should take place:

- A. Via daily status report.
- B. Through approved documented forms.
- C. By written and oral communication.
- D. Through the formal chain of command

**ANSWER: C**

**QUESTION NO: 20**

Who gives project acceptance?

- A. Sponsor
- B. Customer

C. Project Manager

D. Team Lead

**ANSWER: B**

**Explanation:**

:

Customer gives project acceptance. Customer may be person or organization.

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