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Topic Break Down

Topic	No. of Questions
Topic 1, Volume A	149
Topic 2, Volume B	150
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QUESTION NO: 1

The key benefit of the Monitoring and Controlling Process Group is the ability to:

- A.** establish and manage project communication channels, both external and internal to the project team.
- B.** influence the stakeholders that want to circumvent integrated change control so that their changes are implemented.
- C.** monitor the ongoing project team against the team performance assessments and the project performance baseline.
- D.** observe and measure project performance regularly and consistently to identify variances from the project management plan.

ANSWER: D

QUESTION NO: 2

Which process occurs within the Monitoring and Controlling Process Group?

- A.** Control Costs
- B.** Plan Quality
- C.** Perform Quantitative Risk Analysis
- D.** Determine Budget

ANSWER: A

QUESTION NO: 3

Exhibit A is an example of which of the following types of Sequence Activities?

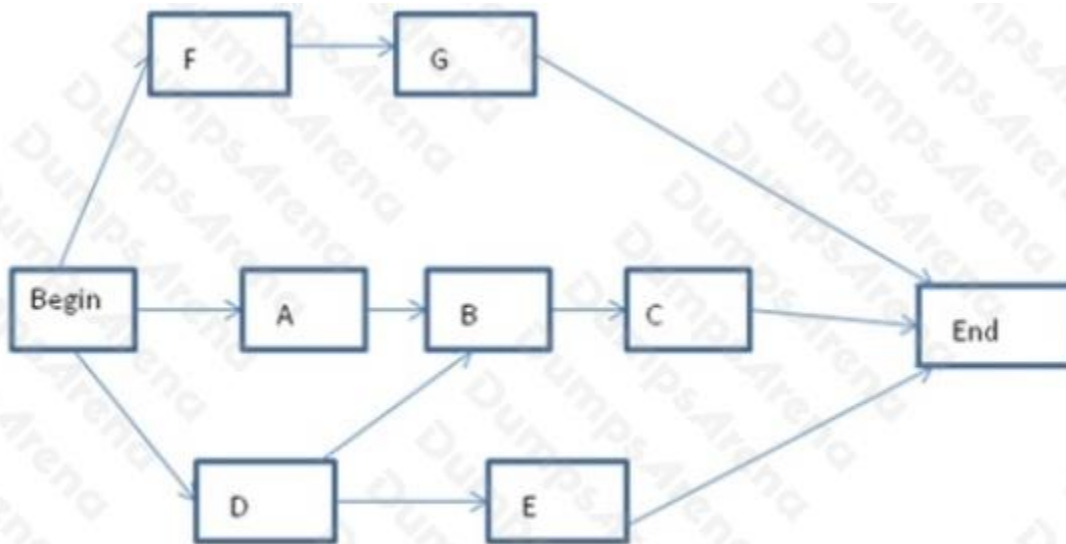


Exhibit A

- A. Activity-on-arrow diagramming
- B. Precedence diagramming
- C. Project schedule network diagramming
- D. Mathematical analysis diagramming

ANSWER: B

QUESTION NO: 4

In which phase of team building activities do team members begin to work together and adjust their work habits and behavior to support the team?

- A. Performing
- B. Storming
- C. Norming
- D. Forming

ANSWER: C

QUESTION NO: 5

Which item is an output of Plan Quality Management and an input to Perform Quality Assurance?

- A. Organizational process updates

- B. Quality metrics
- C. Change requests
- D. Quality control measurements

ANSWER: B

QUESTION NO: 6

Which of the following is a tool and technique for Estimate Activity Durations?

- A. Parametric estimating
- B. Monte Carlo analysis
- C. Alternatives analysis
- D. Bottom-up estimating

ANSWER: A

QUESTION NO: 7

Which of the following is a tool or technique used in the Acquire Project Team process?

- A. Networking
- B. Training
- C. Negotiation
- D. Issue log

ANSWER: C

QUESTION NO: 8

Outputs of the Control Communications process include:

- A. expert judgment and change requests.
- B. work performance information and change requests.
- C. organizational process asset updates and an issue log.
- D. project management plan updates and an issue log.

ANSWER: B**QUESTION NO: 9**

What is the risk rating if the probability of occurrence is 0.30 and the impact if it does occur is moderate (0.20)?

- A. 0.03
- B. 0.06
- C. 0.10
- D. 0.50

ANSWER: B**QUESTION NO: 10**

In the Plan Procurement Management process, which source selection criteria analyzes if the seller's proposed technical methodologies, techniques, solutions, and services meet the procurement documents requirements?

- A. Technical approach
- B. Technical capability
- C. Business size and type
- D. Production capacity and interest

ANSWER: A**QUESTION NO: 11**

A procurement management plan is a subsidiary of which other type of plan?

- A. Resource plan
- B. Project management plan
- C. Cost control plan
- D. Expected monetary value plan

ANSWER: B**QUESTION NO: 12**

The process of monitoring the status of the project and product scope as well as managing the changes to the scope baseline is known as:

- A. Validate Scope.
- B. Plan Scope Management.
- C. Control Scope.
- D. Define Scope.

ANSWER: C

QUESTION NO: 13

Which estimating technique uses the actual costs of previous similar projects as a basis for estimating the costs of the current project?

- A. Analogous
- B. Parametric
- C. Bottom-up
- D. Top-down

ANSWER: A

QUESTION NO: 14

Inputs to the Plan Risk Management process include the:

- A. cost management plan.
- B. risk management plan,
- C. activity list,
- D. risk register.

ANSWER: A

QUESTION NO: 15

Perform Quality Control is accomplished by:

- A. Identifying quality standards that are relevant to the project and determining how to satisfy them.

- B.** Monitoring and recording the results of executing the quality activities to assess performance and recommend necessary changes.
- C.** Ensuring that the entire project team has been adequately trained in quality assurance processes.
- D.** Applying Monte Carlo, sampling, Pareto analysis, and benchmarking techniques to ensure conformance to quality standards.

ANSWER: B

QUESTION NO: 16

Change requests, project management plan updates, project document updates, and organizational process assets updates are all outputs of which project management process?

- A.** Plan Risk Responses
- B.** Manage Stakeholder Expectations
- C.** Define Scope
- D.** Report Performance

ANSWER: B

QUESTION NO: 17

Which technique should a project manager use in a situation in which a collaborative approach to conflict management is not possible?

- A.** Coaching
- B.** Avoidance
- C.** Consensus
- D.** Influencing

ANSWER: B

QUESTION NO: 18

In project management, a temporary project can be:

- A.** Completed without planning
- B.** A routine business process
- C.** Long in duration

D. Ongoing to produce goods

ANSWER: C

QUESTION NO: 19

A change log for communications can be used to communicate to the appropriate stakeholders that there are changes:

- A. To the project management plan.
- B. To the risk register.
- C. In the scope verification processes.
- D. And their impact to the project in terms of time, cost, and risk.

ANSWER: D

QUESTION NO: 20

An element of the project scope statement is:

- A. Acceptance criteria.
- B. A stakeholder list.
- C. A summary budget,
- D. High-level risks.

ANSWER: A